UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

[X] QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **September 30, 2025**

or

| | oi . |
|----|--|
| [] | TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 |
| | For the transition period fromto |
| | Commission file number <u>000-41349</u> |
| | |



Dakota Gold Corp.

(Exact Name of Registrant as Specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

<u>85-3475290</u>

(I.R.S. Employer Identification No.)

106 Glendale Drive, Suite A, Lead, SD 57754

(Address of principal executive offices, Zip Code)

(605) 717-2540

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class

Common stock, par value \$0.001 per share

Warrants, each warrant exercisable for one share of the Registrant's common stock at an exercise price of \$2.08

Trading Symbol(s)

DC

Name of each exchange on which registered

NYSE American LLC

DC.WS

NYSE American LLC

| Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securiti | es |
|---|-----|
| Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports | s), |
| and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [] | |

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§229.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes [X] No []

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large Accelerated Filer[]Accelerated Filer[]Non-Accelerated Filer[X]Smaller Reporting Company[X]Emerging Growth Company[X]

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. []

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes [] No [X]

As of November 13, 2025, there were 113,262,094 shares of common stock outstanding.

September 30, 2025

(UNAUDITED)

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DAKOTA GOLD CORP. Condensed Consolidated Interim Balance Sheets

| | | September 30, | |
|--|------|----------------------|----------------------|
| | | 2025 | December 31, |
| | Note | (unaudited) | 2024 |
| ASSETS | | \$ | \$ |
| ASSETS | | | |
| Current assets | | | |
| Cash and cash equivalents | 1 | 33,022,053 | 9,408,270 |
| Prepaid expenses and other current assets | | 943,304 | 523,894 |
| Total current assets | | 33,965,357 | 9,932,164 |
| Non-current assets | | | |
| Mineral rights and properties | 3 | 82,898,617 | 82,713,264 |
| Property and equipment, net | 4 | 2,166,102 | 2,247,722 |
| Other assets | | 219,221 | 460,380 |
| Total assets | | 119,249,297 | 95,353,530 |
| Accounts payable and accrued liabilities Lease liabilities - current | 5 | 2,794,230 132,047 | 2,616,876 129,419 |
| | 5 | | 2,616,876 |
| Total current liabilities | | 2,926,277 | 2,746,295 |
| 2000 200 200 200 200 200 200 200 200 20 | | 2,720,277 | 2,740,273 |
| Non-current liabilities | | | |
| Royalty liability | | 257,758 | 257,758 |
| Lease liabilities | | 104,891 | 197,527 |
| Total liabilities | | 3,288,926 | 3,201,580 |
| Commitments and contingencies (Note 9) | | | |
| Stockholders' equity | | | |
| Common stock, par value \$0.001; 300,000,000 authorized, 112,900,113 and | | | |
| 95,570,483 shares outstanding, respectively | 7 | 112,898 | 95,570 |
| Additional paid-in capital | | 213,101,173 | 168,605,692 |
| Accumulated deficit | | (97,253,700) | (76,549,312 |
| Total stockholders' equity | | 115,960,371 | 92,151,950 |
| Total liabilities and stockholders' equity | | 119,249,297 | 95,353,530 |

DAKOTA GOLD CORP. Condensed Consolidated Interim Statements of Operations and Comprehensive Loss (Unaudited)

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|---|-------------------------------------|------------------|--------------|------------------------------------|--------------|--|
| | Note | 2025 2024 | | 2025 | 2024 | |
| | 11016 | \$ | \$ | \$ | \$ | |
| Operating expenses | | J | Þ | J | Þ | |
| Exploration expenses | 10 | 7,688,571 | 7,802,543 | 14,620,406 | 20,776,895 | |
| General and administrative expenses | 10 | 3,171,629 | 2,426,291 | 6,927,717 | 7,470,656 | |
| Loss from operations | | (10,860,200) | (10,228,834) | (21,548,123) | (28,247,551) | |
| Other income (expenses) | | | | | | |
| Foreign exchange gain (loss) | | (11,899) | 1,366 | (20,917) | (17,246) | |
| Interest expense | | | (55,663) | | (138,772) | |
| Interest income | | 397,814 | 174,024 | 895,689 | 519,032 | |
| Total other income | | 385,915 | 119,727 | 874,772 | 363,014 | |
| Loss before income taxes | | (10,474,285) | (10,109,107) | (20,673,351) | (27,884,537) | |
| Income tax benefit (expense) | 6 | (18,552) | 15,985 | (31,037) | 44,024 | |
| Net loss and comprehensive loss | | (10,492,837) | (10,093,122) | (20,704,388) | (27,840,513) | |
| Basic and diluted loss per share | 8 | (0.09) | (0.11) | (0.19) | (0.31) | |
| Weighted average number of basic and diluted shares of common stock outstanding | | 112,421,247 | 93,599,139 | 107,397,272 | 89,645,558 | |

Condensed Consolidated Interim Statements of Cash Flows (Unaudited)

| | Nine Months Ended | |
|--|-------------------|--------------|
| | Septembe | er 30, |
| | 2025 | 2024 |
| | \$ | \$ |
| Operating activities | | |
| Net loss | (20,704,388) | (27,840,513) |
| Adjustments to reconcile net loss to net cash used in operating activities: | | |
| Depreciation expense | 141,743 | 195,483 |
| Stock-based compensation expense | 2,373,711 | 2,859,650 |
| Interest expense | - | 138,772 |
| Deferred income tax benefit | - | (63,999) |
| Changes in current assets and liabilities: | | |
| Prepaid expenses and other current assets | (419,410) | (100,357) |
| Accounts payable and accrued liabilities | 246,561 | 1,034,513 |
| Other assets | - | (103,100) |
| Net cash used in operating activities | (18,361,783) | (23,879,551) |
| | | |
| Investing activities | | |
| Purchases of property and equipment | (110,891) | (143,765) |
| Purchases of mineral rights and properties | (185,353) | (430,197) |
| Net cash used in investing activities | (296,244) | (573,962) |
| | | |
| Financing activities | | |
| Proceeds from sale of common stock on at-the market ("ATM") program, net of issuance costs | 7,316,230 | 7,673,146 |
| Proceeds from common stock offering, net of issuance costs | 32,684,881 | - |
| Proceeds from Orion Equity Investment, net of issuance costs | - | 5,705,926 |
| Proceeds from exercise of options | 96,000 | 38,400 |
| Proceeds from exercise of warrants | 2,960,157 | - |
| Payments of income taxes on performance stock units ("PSUs"), restricted stock units | | |
| ("RSUs") and shares issued for compensation | (785,458) | - |
| Proceeds from sale of royalty interest | - | 182,758 |
| Net cash provided by financing activities | 42,271,810 | 13,600,230 |
| | | |
| Net change in cash and cash equivalents | 23,613,783 | (10,853,283) |
| Cash and cash equivalents, beginning of period | 9,408,270 | 25,548,373 |
| Cash and cash equivalents, end of period | 33,022,053 | 14,695,090 |
| | | |
| Non-cash investing and financing activities | | |
| Amortization and expiration of deferred ATM offering costs offset against additional paid-in | | |
| | (246,671) | (155,414 |
| capital | | |
| capital Common stock issued for accrued bonuses | 113,959 | - |

DAKOTA GOLD CORP. Condensed Consolidated Interim Statements of Changes In Equity (Unaudited)

| | Common Stock | | Additional | | Total | |
|--|---------------------|----|------------|--------------------|---------------------|-------------------------|
| | Number of Shares | | Amount | Paid-in Capital | Accumulated Deficit | Stockholders' Equity |
| Balance, December 31, 2024 | 95,570,483 | \$ | 95,570 | \$168,605,692 | \$ (76,549,312) | \$ 92,151,950 |
| Proceeds from sale of common stock through | | | | | | |
| ATM program, net of issuance costs | 2,548,713 | | 2,549 | 7,276,388 | - | 7,278,937 |
| Common stock offering, net of issuance costs | 12,400,000 | | 12,400 | 32,672,481 | - | 32,684,881 |
| Common stock issued for RSUs and PSUs | 529,989 | | 530 | (530) | - | - |
| Common stock issued for accrued bonuses | 37,610 | | 37 | 113,922 | - | 113,959 |
| Common stock issued for exercise of options | 10,000 | | 10 | 19,190 | - | 19,200 |
| Common stock issued for exercise of warrants | 780,048 | | 780 | 1,621,720 | - | 1,622,500 |
| Payment of income taxes remitted on PSUs, | | | | | | |
| RSUs and shares | - | | _ | (507,594) | - | (507,594) |
| Stock-based compensation expense | - | | _ | 737,284 | - | 737,284 |
| Net loss | - | | _ | _ | (3,745,543) | (3,745,543) |
| Balance, March 31, 2025 | 111,876,843 | | 111,876 | 210,538,553 | (80,294,855) | 130,355,574 |
| Common stock issued for RSUs and PSUs | 231,104 | | 231 | (231) | - | - |
| Common stock issued for exercise of options | 40,000 | | 40 | 76,760 | - | 76,800 |
| Common stock issued for exercise of warrants | 112,553 | | 111 | 233,997 | - | 234,108 |
| Payment of income taxes remitted on PSUs, | | | | | | |
| RSUs and shares | - | | _ | (277,864) | - | (277,864) |
| Stock-based compensation expense | - | | _ | 627,349 | _ | 627,349 |
| Net loss | - | | _ | - | (6,466,008) | (6,466,008) |
| Balance, June 30, 2025 | 112,260,500 | | 112,258 | 211,198,564 | (86,760,863) | 124,549,959 |
| Expiration of ATM program issuance costs | - | | - | (209,378) | - | (209,378) |
| Common stock issued for RSUs and PSUs | 17,351 | | 17 | (17) | _ | - |
| Common stock issued for exercise of options | 91,710 | | 92 | (92) | _ | - |
| Common stock issued for exercise of warrants | 530,552 | | 531 | 1,103,018 | _ | 1,103,549 |
| Stock-based compensation expense | - | | _ | 1,009,078 | - | 1,009,078 |
| Net loss | - | | - | - | (10,492,837) | (10,492,837) |
| Balance, September 30, 2025 | 112,900,113 | | 112,898 | 213,101,173 | (97,253,700) | 115,960,371 |

DAKOTA GOLD CORP. Condensed Consolidated Interim Statements of Changes In Equity (Unaudited)

| | Common Stock | | Additional | | Total | |
|---|--------------|----|------------|---------------|-----------------|----------------|
| | Number | | | Paid-in | Accumulated | Stockholders' |
| | of Shares | | Amount | Capital | Deficit | Equity |
| Balance, December 31, 2023 | 86,740,272 | \$ | 86,740 | \$146,114,487 | \$ (42,664,776) | \$ 103,536,451 |
| ATM issuance costs | - | | - | (39,657) | - | (39,657) |
| Common stock issued for purchase of mineral | | | | | | |
| rights and properties | 640,638 | | 641 | 1,351,106 | - | 1,351,747 |
| Common stock issued for RSUs and PSUs | 323,032 | | 323 | (323) | - | - |
| Stock-based compensation expense | - | | - | 807,523 | - | 807,523 |
| Net loss | - | | - | - | (8,594,581) | (8,594,581) |
| Balance, March 31, 2024 | 87,703,942 | | 87,704 | 148,233,136 | (51,259,357) | 97,061,483 |
| Common stock issued for ATM program, net of | | | | | | |
| issuance costs | 3,024,751 | | 3,025 | 6,829,263 | - | 6,832,288 |
| Amortization of ATM issuance costs | - | | - | (75,917) | - | (75,917) |
| Common stock issued for purchase of mineral | | | | | | |
| rights and properties | 122,271 | | 122 | (122) | - | - |
| Common stock issued for RSUs and PSUs | 20,000 | | 20 | 38,380 | - | 38,400 |
| Stock-based compensation expense | - | | - | 973,572 | - | 973,572 |
| Net loss | - | | - | - | (9,152,810) | (9,152,810) |
| Balance, June 30, 2024 | 90,870,964 | | 90,871 | 155,998,312 | (60,412,167) | 95,677,016 |
| Common stock issued for ATM program, net of | | | | | | |
| issuance costs | 408,306 | | 408 | 982,273 | - | 982,681 |
| Amortization of ATM issuance costs | - | | - | (39,840) | - | (39,840) |
| Common stock issued for Orion Equity | | | | | | |
| Investment, net of issuance costs | 2,344,836 | | 2,345 | 5,703,581 | - | 5,705,926 |
| Common stock issued for RSUs | 41,667 | | 41 | (41) | - | - |
| Stock-based compensation expense | - | | - | 946,916 | - | 946,916 |
| Common stock issued for compensation | 56,741 | | 57 | 131,582 | - | 131,639 |
| Net loss | _ | | - | - | (10,093,122) | (10,093,122) |
| Balance, September 30, 2024 | 93,722,514 | | 93,722 | 163,722,783 | (70,505,289) | 93,311,216 |

Notes to the Condensed Consolidated Interim Financial Statements For the Three and Nine Months Ended September 30, 2025 and 2024 (Unaudited)

NOTE 1 - Organization and Nature of Business

Organization

Dakota Gold Corp., ("we," "us", "our," "the Company," "Dakota Gold" or "DGC") was incorporated as JR Resources Corp. ("JR") on November 15, 2017 under the Business Corporations Act (British Columbia, Canada). We focus our business efforts on the acquisition, exploration, and development of mineral properties in the United States of America ("U.S."). On May 22, 2020, we completed the domestication process and changed our registration from the Province of British Columbia, Canada to the State of Nevada. On March 31, 2022, the Company completed a merger with Dakota Territory Resource Corp., a Nevada corporation ("Dakota Territory" or "DTRC"). On May 14, 2024, following the receipt of approval by our stockholders, we changed our state of incorporation from the State of Nevada to the State of Delaware. The Company currently operates in one segment, mineral exploration in the United States.

Liquidity

The Company's mineral properties are at the exploration stage and are without declared mineral reserves or mineral resources, except for the mineral resource estimate contained in the Company's S-K 1300 Initial Assessment and Technical Report Summary for the Richmond Hill Project, which was prepared in accordance with Subpart 1300 of Regulation S-K, promulgated by the Securities and Exchange Commission ("S-K 1300"), and which was completed in February 2025 and updated and revised with economic analysis in July 2025 (the "Richmond Hill Initial Assessment"). Our mineral properties have not generated revenues. The business of mineral exploration involves a high degree of risk. Few properties that are explored are ultimately developed into producing mines (see "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2024). Major expenditures are required to establish ore reserves, to develop metallurgical processes, to acquire construction and operating permits, and to construct mining and processing facilities. The amounts shown as mineral rights and properties represent acquisition and holding costs and do not necessarily represent present or future recoverable values. The recoverability of the amounts shown for mineral rights and properties is dependent upon the Company obtaining the necessary financing to complete exploration of the properties, discovery of economically recoverable reserves, development of the properties and future profitable operations or through sale of the assets.

These Condensed Consolidated Interim Financial Statements for the three and nine months ended September 30, 2025 and 2024 (the "financial statements") have been prepared on the assumption that the Company and our subsidiaries will continue as a going concern, meaning we will continue in operation for the foreseeable future and will be able to realize assets and discharge liabilities in the ordinary course of operations. Different bases of measurement may be appropriate if the Company is not expected to continue operations for the foreseeable future. As of September 30, 2025, the Company had not advanced our properties to commercial production and is not able to finance day-to-day activities through operations.

The Company's management believes our cash balance of approximately \$33.0 million as of September 30, 2025, the Company's working capital of approximately \$31.0 million and the ability to scale down our exploration program, if needed, alleviate doubt as to the Company's ability to continue as a going concern for twelve months beyond the date of these financial statements.

NOTE 2 - Summary of Accounting Policies

Basis of Presentation

These financial statements of the Company have been prepared, without audit, in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") and the rules of the U.S. Securities and Exchange Commission ("SEC") for interim financial statements, and should be read in conjunction with the Company's audited financial statements and the notes thereto for the year ended December 31, 2024, included in our Annual Report on Form 10-K, as filed with the SEC on March 20, 2025.

Notes to the Condensed Consolidated Interim Financial Statements For the Three and Nine Months Ended September 30, 2025 and 2024 (Unaudited)

NOTE 2 - Summary of Accounting Policies (continued)

In the opinion of management, all adjustments, consisting of normal recurring adjustments, necessary for a fair presentation of financial position and the results of operations for the interim periods presented have been reflected herein. The results of operations for interim periods are not necessarily indicative of the results to be expected for the full year. Notes to the financial statements which would substantially duplicate the disclosures contained in the audited financial statements for the most recent year ended December 31, 2024, as reported in the Company's Annual Report on Form 10-K, have been omitted. The condensed consolidated balance sheet as of December 31, 2024 was derived from the audited financial statements of the Company and in accordance with the instructions to Form 10-Q, certain information and footnote disclosures required by GAAP have been condensed or omitted.

Basis of Consolidation

These financial statements for the three and nine months ended September 30, 2025 and 2024 include the accounts of the Company and the following 100%-owned subsidiaries: DTRC, LLC (incorporated in the U.S.), JR Resources (Canada) Services Corp. (incorporated in Canada), Dakota Gold Holdings LLC (incorporated in the U.S.) and Dakota Gold (Canada) Services Corp. (incorporated in Canada). All intercompany accounts and transactions between us and our subsidiaries have been eliminated upon consolidation.

Recently issued accounting pronouncements

In December 2023, the Financial Accounting Standards Board issued Accounting Standards Update 2023-09 ("ASU 2023-09"), Income Taxes (Topic 740): Improvements to Income Tax Disclosures, requiring entities to disclose more detailed information about income tax expense (benefit), significant components of income tax expense (benefit), and separate disclosure of income tax expense (benefit) for domestic and foreign jurisdictions and by major jurisdictions. The Company adopted ASU 2023-09 as of January 1, 2025, and the corresponding impacts will be reflected in the annual disclosures connected to income taxes.

The Company has implemented all new accounting pronouncements in effect which may impact its financial statements and does not believe there are any other new pronouncements issued that have a material impact on its financial position or results of operations.

Subsequent Events

The Company evaluated events after September 30, 2025 and through the date the financial statements were issued and determined any events and transactions occurring during this period that would require recognition or disclosure are appropriately addressed in these financial statements.

NOTE 3 - Mineral Rights and Properties

Dakota Gold has 100% ownership of the interests in the Blind Gold, City Creek, Cambrian Unconformity, Tinton, West Corridor, Ragged Top, Poorman Anticline, Maitland, and South Lead / Whistler Gulch Properties. In addition, on October 14, 2021, Dakota Gold entered into an option agreement (the "Richmond Hill Option Agreement") to acquire 100% of Barrick's interest in the Richmond Hill Property. On September 7, 2021, the Company entered into an option agreement to acquire surface rights and certain facilities in the Homestake District (the "Barrick Option"), also with Barrick. Under the terms of the agreement, the Company has the option to acquire 4,261 acres of surface rights with attendant facilities and data held by Barrick. The Company will have 100% ownership in the Barrick Option and the Richmond Hill Properties upon exercise of the underlying options. All these properties are in the heart of the Homestake District. The individual claims, properties, options, and leases are aggregated into a single unit mining property, which we refer to as the "Black Hills Property."

Notes to the Condensed Consolidated Interim Financial Statements For the Three and Nine Months Ended September 30, 2025 and 2024 (Unaudited)

NOTE 3 - Mineral Rights and Properties (continued)

On February 6, 2025, the Company announced that Barrick Gold agreed to extend the option period for both the Richmond Hill Option Agreement and the Barrick Option until December 31, 2028, in return for additional annual cash payments of \$170,000 and \$340,000, respectively, on each of March 1, 2026, March 1, 2027, and March 1, 2028, after which the Company will satisfy in full the conditions set out in the option agreements and achieve 100% ownership.

As of September 30, 2025 and December 31, 2024, the carrying value of the Company's mineral properties totaled approximately \$82.9 million and \$82.7 million, respectively. As of September 30, 2025, we are in the exploration stage and have not commenced amortization of our properties. During the nine months ended September 30, 2025, the Company paid acquisition costs of \$0.2 million.

NOTE 4 - Property and Equipment

As of September 30, 2025 and December 31, 2024, the Company's property and equipment consists of the following:

| | Estimated Useful Life | September 30, 2025 | December 31, 2024 |
|--------------------------------|--------------------------|-----------------------|----------------------|
| | Years | \$ | \$ |
| Land | | 418,884 | 418,884 |
| Building | 39 | 1,423,810 | 1,423,810 |
| Furniture and equipment | 3 to 5 | 1,111,786 | 961,655 |
| Right-of-use ("ROU") assets | 2 to 5 | 236,938 | 326,946 |
| | | 3,191,418 | 3,131,295 |
| Less: accumulated depreciation | | (1,025,316) | (883,573) |
| Property and equipment, net | | 2,166,102 | 2,247,722 |

Depreciation expense for the three and nine months ended September 30, 2025 and 2024 is included in exploration expenses and general and administrative expenses.

At September 30, 2025, the Company has three agreements for office and building space in Rapid City, South Dakota and Vancouver, British Columbia, Canada, all of which have been determined to be operating leases. The lease agreements do not contain extension options. For measurement of the original lease liability and ROU asset, the Company applied a discount rate of 11.66% based on an estimated incremental borrowing rate. During the three and nine months ended September 30, 2025, the Company recognized rent expense of \$0.04 million and \$0.13 million, respectively, which is included in general and administrative and exploration expenses, on the condensed consolidated interim statements of operations. The weighted average remaining lease term for operating leases as of September 30, 2025 was 1.4 years. At September 30, 2025 and December 31, 2024, the remaining undiscounted lease payments under these lease agreements totaled approximately \$0.29 million and \$0.40 million, respectively.

Notes to the Condensed Consolidated Interim Financial Statements For the Three and Nine Months Ended September 30, 2025 and 2024 (Unaudited)

NOTE 5 - Accounts Payable and Accrued Liabilities

As of September 30, 2025 and December 31, 2024, the Company's accounts payable and accrued liabilities consist of the following:

| | September 30, 2025 | December 31, 2024 |
|---------------------|-----------------------|----------------------|
| | \$ | \$ |
| Trade payables | 1,343,749 | 1,721,119 |
| Accrued liabilities | 1,396,040 | 675,589 |
| Other payables | 54,441 | 220,168 |
| | 2,794,230 | 2,616,876 |

NOTE 6 - Income Taxes

A summary of the reconciliation of the income tax benefit based on the statutory federal income tax rate of 21% to the income tax expense (benefit) reported in these financial statements for the three and nine months ended September 30, 2025 and 2024 is as follows:

| | Three month Septembe | | Nine months ended September 30, | |
|--|----------------------|-------------|---------------------------------|-------------|
| | 2025 2024 | | 2025 | 2024 |
| | \$ | \$ | \$ | \$ |
| Income tax benefit computed at federal statutory rates | (2,168,863) | (2,097,055) | (4,341,404) | (5,829,895) |
| Change in valuation allowance | 2,225,038 | 2,079,390 | 4,433,232 | 5,725,403 |
| Non-deductible stock-based compensation | (19,490) | - | (78,253) | 47,019 |
| Other | (18,133) | 1,680 | 17,462 | 13,449 |
| Total income tax expense (benefit) | 18,552 | (15,985) | 31,037 | (44,024) |

The effective tax rates for the three and nine months ended September 30, 2025 were 0.15% and 0.18%, respectively. The effective tax rates for the three and nine months ended September 30, 2025 and 2024 were less than the statutory rate as the Company does not expect to realize a benefit from a portion of the losses incurred.

NOTE 7 - Stockholders' Equity

Common Stock

On May 13, 2025, the stockholders of the Company voted to increase the number of shares of common stock reserved for issuance pursuant to awards under the Company's 2022 Stock Incentive Plan from 6,250,000 to 10,750,000. As of September 30, 2025, a total of 4,570,042 shares of common stock remain available for future grants under the 2022 Stock Incentive Plan.

On March 25, 2025, the Company announced a public offering (the "Offering") through which the Company raised gross proceeds of approximately \$35.1 million by issuing 12,400,000 shares of our common stock at a price of \$2.83 per share. The Company incurred a total of approximately \$2.4 million of share issuance costs pursuant to the Offering and recorded the share issuance costs as a reduction to proceeds in additional paid-in capital.

Notes to the Condensed Consolidated Interim Financial Statements For the Three and Nine Months Ended September 30, 2025 and 2024 (Unaudited)

NOTE 7 - Stockholders' Equity (continued)

On October 21, 2022, the Company entered into an Equity Distribution Agreement with BMO Capital Markets Corp. and Canaccord Genuity LLC (collectively, the "Sales Agents"), to establish the ATM Program. On December 10, 2024, Dakota Gold entered into an Amended and Restated Equity Distribution Agreement with the Sales Agents. Under the terms of the Amended and Restated Equity Distribution Agreement, the Company may offer and sell shares of its common stock having an aggregate offering price of up to \$50 million from time to time through any of the Sales Agents. During the nine months ended September 30, 2025 and 2024, the Company utilized the ATM to raise net proceeds of approximately \$7.1 million and \$7.7 million, respectively, by issuing 2,548,713 and 3,433,057 shares of common stock, respectively, incurring issuance costs of \$0.4 million and \$0.5 million, respectively.

Subsequent to September 30, 2025, the Company issued 274,456 shares upon the exercise of warrants and 140,500 shares upon the exercise of stock options for total gross proceeds of \$0.7 million.

Stock-based Compensation

The Company recognized stock-based compensation expense as follows:

| | Three months ended September 30, | | Nine months ended | |
|---|----------------------------------|-----------|-------------------|-----------|
| | | | Septembe | r 30, |
| | 2025 | 2024 | 2025 | 2024 |
| - | \$ | \$ | \$ | \$ |
| RSUs | 420,401 | 428,176 | 1,111,761 | 1,227,552 |
| PSUs | 111,502 | 232,585 | 252,945 | 591,395 |
| Stock options | 248,520 | 123,406 | 285,734 | 440,811 |
| Other | - | 131,638 | - | 131,638 |
| Allocated to general and administrative expense | 780,423 | 915,805 | 1,650,440 | 2,391,396 |
| RSUs | 128,282 | 76,730 | 424,676 | 228,827 |
| PSUs | 30,387 | 59,366 | 141,762 | 152,038 |
| Stock options | 69,986 | 26,654 | 156,833 | 87,389 |
| Allocated to exploration expense | 228,655 | 162,750 | 723,271 | 468,254 |
| Total stock-based compensation expense | 1,009,078 | 1,078,555 | 2,373,711 | 2,859,650 |

The Company granted the following stock-based compensation awards as follows:

| | N | Nine Months Ended September 30, | | |
|-----------------------------|-----------|---------------------------------|-----------|------------|
| | 2025 | | 2024 | |
| | | Weighted | | Weighted |
| | | average | | average |
| | | fair value | | fair value |
| | Number | \$ | Number | \$ |
| RSUs | 927,909 | 3.10 | 919,944 | 2.12 |
| PSUs | 107,259 | 3.61 | 442,217 | 2.45 |
| Stock options | 1,507,634 | 1.57 | 445,966 | 1.05 |
| Total equity awards granted | 2,542,802 | | 1,808,127 | |

Notes to the Condensed Consolidated Interim Financial Statements For the Three and Nine Months Ended September 30, 2025 and 2024 (Unaudited)

NOTE 7 - Stockholders' Equity (continued)

As of September 30, 2025, unrecognized compensation expense and weighted-average vesting period for each of the Company's stock-based compensation awards were as follows:

| | Unrecognized Compensation Expense | Weighted- average Vesting Period Years |
|---------------|---|--|
| RSUs | 2,307,260 | 1.08 |
| PSUs | 371,742 | 0.83 |
| Stock options | 2,012,878 | 1.55 |

Warrants

At September 30, 2025 and December 31, 2024, the Company had 6,179,840 and 7,602,993 warrants outstanding, respectively. During the nine-month period ended September 30, 2025, a total of 1,423,153 warrants were exercised. No warrants were exercised during the same period in 2024. As of September 30, 2025, all 6,179,840 outstanding warrants had a remaining life of 0.45 years, an exercise price of \$2.08 and will expire on March 15, 2026.

NOTE 8 - Net Loss per Share

Basic loss per common share is computed by dividing loss available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted loss per common share is computed similarly except that weighted average common shares are increased to reflect all dilutive instruments, including employee and director stock awards and warrants. Dilutive securities are excluded from the calculation of diluted weighted average common shares outstanding if their effect would be anti-dilutive based on the treasury stock method or due to a net loss from operations.

The following shares were potentially dilutive during the periods presented and include shares from warrants and stock options with average prices of common stock exceeding exercise prices. However, the shares from these securities were excluded from the diluted loss per share calculation, because the Company incurred net losses and the effect would be anti-dilutive for all periods presented.

| | | Three months ended September 30, | | Nine months ended September 30, | |
|---------------|------------|----------------------------------|------------|---------------------------------|--|
| | 2025 | 2024 | 2025 | 2024 | |
| Warrants | 6,179,840 | 7,603,093 | 6,179,840 | 7,603,093 | |
| Stock options | 3,060,019 | 1,082,216 | 2,735,019 | 1,082,216 | |
| RSUs | 1,536,080 | 1,465,263 | 1,536,080 | 1,465,263 | |
| PSUs | 345,462 | 699,289 | 345,462 | 699,289 | |
| | 11,121,401 | 10,849,861 | 10,796,401 | 10,849,861 | |

Notes to the Condensed Consolidated Interim Financial Statements For the Three and Nine Months Ended September 30, 2025 and 2024 (Unaudited)

NOTE 9 - Commitments and Contingencies

The Company may become party to various legal actions that arise in the ordinary course of our business. The Company is subject to audit by tax and other authorities for varying periods in various federal, state and local jurisdictions, and disputes may arise during the course of these audits. It is impossible to determine the ultimate liabilities that the Company may incur resulting from any of these potential lawsuits, claims, proceedings, audits, commitments, contingencies and related matters or the timing of these liabilities, if any. If such matters were to ultimately be resolved unfavorably, it is possible that such an outcome could have a material adverse effect upon the Company's consolidated financial position, results of operations, or liquidity. The Company does not, however, anticipate such an outcome and we believe the ultimate resolution of any such matters will not have a material adverse effect on the Company's consolidated financial position, results of operations, or liquidity.

NOTE 10 - Segment Information

We have organized our operations into one operating segment, which conducts exploration and evaluation of mineral properties and thus have identified one reportable segment: Exploration and Evaluation. In determining the reportable segment, management evaluated the basis of organization of the Company, including that all of the entity's business activities are focused on acquisition, exploration, and development of mineral properties in the same geographic location and the Company manages the business activities on a consolidated basis. The Company has not yet derived any revenues, and the Company's costs are mainly derived from the same activities on our properties. Additionally, all the mineral properties have similar discovery and permitting processes, as well as expected shared future facilities and gold exploration targets.

Dakota Gold's chief operating decision maker ("CODM") is our chief executive officer. Exploration and general and administrative expenses, which are reported on the income statement and reconciles to net loss therein, are the measures of loss used by the CODM to allocate resources to our exploration and evaluation activities, and the CODM monitors budget versus actual results to assess the performance of the segment. The CODM also reviews expenditures for any capital or long-lived asset acquisitions, which are included in the statement of cash flows. Total segment assets are reported on the balance sheet. Segment information is prepared on the same basis that the CODM manages our segment, evaluates financial results, and makes key operating decisions.

The significant segment expenses for the Exploration and Evaluation operating segment within exploration expenses that are regularly provided to the CODM are drilling and drilling related costs, study costs and labor. Within general and administration expenses, the significant expenses are labor costs.

| | Three months ended September 30, | | Nine months ended September 30, | |
|---|----------------------------------|------------|---------------------------------|------------|
| | | | | |
| | 2025 | 2024 | 2025 | 2024 |
| | \$ | \$ | \$ | \$ |
| Exploration expenses | | | | |
| Drilling and other directly related costs | 5,308,734 | 5,688,721 | 8,633,659 15,241 | |
| Labor | 972,265 | 1,179,976 | 2,925,877 | 3,499,326 |
| Studies | 543,556 | 161,345 | 1,342,134 | 864,974 |
| Other | 864,016 | 772,501 | 1,718,736 | 1,170,854 |
| | 7,688,571 | 7,802,543 | 14,620,406 | 20,776,895 |
| General and administrative expenses | | | | |
| Labor | 1,378,449 | 693,351 | 2,634,254 | 2,123,571 |
| Other | 1,793,180 | 1,732,940 | 4,293,463 | 5,347,085 |
| | 3,171,629 | 2,426,291 | 6,927,717 | 7,470,656 |
| Operating expenses | 10,860,200 | 10,228,834 | 21,548,123 | 28,247,551 |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion and analysis of the Company's financial condition and results of operations together with the Company's financial statements and related notes appearing elsewhere in this Quarterly Report on Form 10-Q and the audited financial statements and related footnotes included in our Annual Report on Form 10-K for the year ended December 31, 2024.

Cautionary Note Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q and the exhibits attached hereto contain "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995, including statements related to analyses and other information that are based on forecasts of future results, estimates of amounts not yet determinable and assumptions of management.

Any statements that express or involve discussions with respect to predictions, expectations, beliefs, plans, projections, objectives, assumptions or future events or performance (often, but not always, using words or phrases such as "expects," "anticipates," "plans," "estimates" or "intends," the negatives thereof, variations thereon and similar expressions, or stating that certain actions, events or results "may," "could," "would," "might" or "will" be taken, occur or be achieved) are not statements of historical fact and may be forward-looking statements. Forward-looking statements in this quarterly report relate to, among other things:

- our businesses and prospects and our overall strategy;
- the progress, potential and uncertainties of the Company's exploration program;
- our planned exploration activities across our portfolio of exploration targets;
- our planned or estimated capital expenditures for exploration and general and administrative costs;
- government regulations, including our ability to obtain, and the timing of, necessary government permits and approvals;
- expectations regarding the availability of our liquidity and capital resources, and our ability to scale down spending if sufficient resources are not available;
- our ability to obtain financing as needed and the terms of such financing transactions;
- progress in developing our projects and the timing of that progress; and
- attributes and future values of the Company's projects or other interests, operations or rights.

Forward-looking statements are subject to a variety of known and unknown risks, uncertainties and other factors that could cause actual events or results to differ from those expressed or implied by the forward-looking statements, including, without limitation, risks associated with or related to:

- lack of defined mineral reserve estimates prepared in accordance with Subpart 1300 of Regulation S-K ("S-K 1300");
- the failure to successfully execute management's strategy and manage our growth;
- our limited operating history and history of losses, including the potential for future losses;
- uncertainty as to future production at our mineral exploration and development properties;
- our ability to maintain sufficient liquidity and attract sufficient capital resources to implement our projects;
- ownership of surface rights at our Black Hills Property;
- mining exploration and development risks, including risks related to regulatory approvals, operational hazards and accidents, equipment breakdowns, labor and contractor disputes, contractual disputes related to exploration properties, unanticipated or increased operating costs and other unanticipated difficulties;
- potential health risks associated with mining and mineral exploration;
- fluctuations in commodity prices:
- future adverse legislation regarding the mining industry and climate change;
- uncertainties associated with potential litigation matters, including environmental lawsuits;
- our land reclamation requirements;
- our ability to maintain the adequacy of internal control over financial reporting;

- adverse technological changes and cybersecurity threats;
- title in our properties;
- competition in the gold and silver mining industries;
- economic and financial conditions, including volatility in interest and exchange rates, commodity and equity prices and the value of financial assets:
- economic uncertainty and market volatility due to potential new tariffs on imported and exported goods;
- our ability to attract and retain key management and mining personnel necessary to successfully operate and grow our business;
- volatility in the market price of our listed securities; and
- other factors set forth under "Item 1A. Risk Factors" included in our Annual Report on Form 10-K for the year ended December 31, 2024 (the "Annual Report").

This list is not exhaustive of the factors that may affect the Company's forward-looking statements. Although the Company has attempted to identify important factors that could cause actual results to differ materially from those described in forward-looking statements, there may be other factors that cause results not to be as anticipated, estimated or intended. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, believed, estimated or expected. The Company cautions readers not to place undue reliance on any such forward-looking statements, which speak only as of the date made. Except as required by law, the Company disclaims any obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events. The Company qualifies all the forward-looking statements contained in this Quarterly Report on Form 10-O by the foregoing cautionary statements.

This management's discussion and analysis ("MD&A") should be read in conjunction with the Company's financial statements and notes thereto as set forth herein and the Company's annual audited financial statements. Readers are also urged to carefully review and consider the various disclosures made by the Company, which attempt to advise interested parties of the factors that affect our business, including without limitation, the disclosures made under "Risk Factors" of the Annual Report.

The Company's unaudited financial statements are stated in United States dollars and are prepared in accordance with U.S. GAAP.

As the Company is an exploration stage company as defined under S-K 1300 and has not generated revenues to date, our business is subject to numerous contingencies and risk factors beyond our control, including exploration and development risks, competition from well-funded competitors, and our ability to manage growth.

Overview

The Company's goal is to create stockholder value through the acquisition, responsible exploration, and future development of high caliber gold properties in the Homestake District of South Dakota. Management and the technical teams cumulatively have several hundred years of international mining and exploration experience and key personnel have more than 50 combined years in the Homestake District, mostly with the Homestake Mining Company, as well as other exploration companies that have operated in the region. We believe that this experience uniquely positions the Company and will allow us to leverage our direct experience and knowledge of past exploration and mining activities in the Homestake District. Combined with the use of modern exploration and mining techniques, and new geologic understanding from experience in other mines, new research and information extracted from our new geophysical surveys, we hope to focus our programs and build upon where the historic Homestake Mining Company left off in the 1990s.

The Homestake District has historically yielded approximately 45 million ounces of gold production as of September 30, 2025 with most of it coming from within a small geographic area. The production ledges of the Homestake Mine define a cumulative surface projection area of less than three square miles. Homestake Mining Company's historic gold production and exploration in the Homestake District was overwhelmingly focused on the underground mine. Outside of the mine area, the Homestake District has been underexplored and heretofore has not been the subject of modern exploration efforts required to search for other deposits, especially under the cover of younger rocks that dominate the surface.

We have consistently pursued a strategy of expanding our portfolio of brownfield properties located exclusively within the Homestake District to build a strong land position with the goal of consolidating possible mineral potential.

Other than our mineral resource estimate with an effective date of February 3, 2025 contained in our Richmond Hill Initial Assessment, none of our other properties are sufficiently drilled to prepare an estimate of mineral resources under S-K 1300. The Company believes the Homestake District is in a safe, low-cost jurisdiction with well-developed infrastructure and is in a favorable regulatory environment in which authorities have consistently demonstrated a willingness to work with responsible operators to permit well-planned compliant projects.

Drill Programs and Results

We expanded our drilling operations to the Richmond Hill Project and have had up to four drill rigs operating at any point in time. Dakota Gold has completed permit applications and environmental field work and currently has fourteen active permits in place with one additional permit being processed for Richmond Hill in 2025. Of the fourteen existing permits and the one in process, five are for the Maitland Project, seven are for the Richmond Hill Project, one is for the City Creek Project and one is for the Cambrian Unconformity Project. Permitting for other exploration targets is not anticipated through the remainder of 2025.

In total, Dakota Gold has completed 424 holes for over 470,277 feet (143,340 meters) since drilling started in 2022.

- The Company completed 25 holes for 70,181 feet (21,391 meters) of core drilling on three projects in 2022. The areas drilled in 2022 were the Maitland Project (39,231 feet; 11,958 meters), the Richmond Hill Project (24,865 feet; 7,579 meters), and the Cambrian Unconformity Project (6,084 feet; 1,854 meters).
- The Company then completed 89 holes for 180,727 feet (55,086 meters) of core on two projects in 2023; the areas drilled were the Maitland Project (88,626 feet; 27,013 meters) and the Richmond Hill Project (92,101 feet; 24,184 meters).
- The Company completed 117 holes for 146,691 feet (44,711 meters) of core on two projects during 2024; the areas drilled were the Maitland Project (102,755 feet; 31,320 meters) and the Richmond Hill Project (43,936 feet; 13,392 meters).
- The Company began its 2025 drilling campaign again on April 1, 2025, where the Company currently has two core drills operating. One reverse circulation rotary drill was also operating throughout the third quarter, drilling water monitoring wells for ground water monitoring and for use with the future permitting process.

As of September 30, 2025, the Company has completed 164 core holes for 64,890 feet (14,292 meters) on an infill and metallurgical testing program and 29 reverse circulation rotary holes for 7,788 feet (2,374 meters) as part of the baseline water quality monitoring program at Richmond Hill.

Significant Developments

On October 30, 2024, the Company announced a leadership transition with Robert Quartermain appointed President and Chief Executive Officer as well as Co-Chairman of the Board of Directors of Dakota Gold.

On February 6, 2025, the Company announced that Barrick Gold agreed to extend the option period for both the Richmond Hill option and the Homestake option agreements until December 31, 2028, in return for additional annual cash payments of \$170,000 and \$340,000, respectively, on each of March 1, 2026, March 1, 2027, and March 1, 2028.

On February 6, 2025, the Company announced the updated Richmond Hill Initial Assessment, which was filed as an exhibit to the Company's Current Report on Form 8-K.

On March 25, 2025, the Company announced the successful closing of the Offering, whereby we raised net proceeds of approximately \$32.7 million by issuing 12,400,000 shares of our common stock at a price of \$2.83 per share.

On May 19, 2025, the Company announced changes to its senior leadership team and Board of Directors. Jack Henris was appointed President and Chief Operating Officer (COO) of Dakota Gold effective June 1, 2025 upon the retirement of Gerald Aberle, the Company's prior COO. Todd Kenner and Kevin Puil were appointed to the Board of Directors effective May 15, 2025, and Amy Koenig resigned from the Board of Directors on May 31, 2025 and assumed the role of Senior Vice President, Chief Legal Officer and Corporate Secretary for Dakota Gold effective June 1, 2025. Mr. Aberle retired as a director of the Company, effective August 8, 2025.

On July 7, 2025, the Company announced an updated and revised Richmond Hill Initial Assessment with cash flow for Richmond Hill ("IACF"). The key parameters are presented below in Table 1. The updated and revised Richmond Hill Initial Assessment was filed by the Company with the SEC as an exhibit to its Current Report on Form 8-K dated July 7, 2025. The updated and revised Richmond Hill Initial Assessment was prepared by an independent group of Qualified Persons with M3 as the Study Manager.

Table 1: IACF base case overview and key parameters ¹

| (US\$) | M&I plan | MI&I plan |
|---|------------|------------|
| Key Assumptions: | | |
| Base Case Gold Price | \$2,350/oz | \$2,350/oz |
| Base Case Silver Price | \$29.00/oz | \$29.00/oz |
| Production Profile: | | |
| Total Tonnes Processed (Mt) | 168.3 | 273.7 |
| Strip Ratio | 0.66 | 0.44 |
| Heap Leach Feed Grade (oz/ton) | 0.017 | 0.015 |
| Heap Leach Feed Grade (g/t) | 0.566 | 0.530 |
| Mine Life (years) | 17 | 28 |
| Throughput (MTPA) | 10.0 | 10.0 |
| Gold Recovery (kozs) | 85.1% | 85.4% |
| Silver Recovery (kozs) | 28.7% | 28.8% |
| LOM Gold Payable (kozs) | 2,604 | 3,982 |
| LOM Silver Payable (kozs) | 8,737 | 12,905 |
| LOM Average Annual Gold Payable | 153,000 | 142,000 |
| Unit Operating Costs: | | |
| Total Operating Costs | \$764 | \$820 |
| Total Cash Costs | \$857 | \$912 |
| LOM AISC (Cash Cost plus Sustaining Cost) | \$1,047 | \$1,050 |
| Capital Costs: | | |
| Initial Capital Cost | \$384.1 M | \$383.4 M |
| Sustaining Capital Cost | \$219.6 M | \$232.6 M |
| Closure Capital Cost | \$129.2 M | \$73.0 M |
| After-tax NPV5% | \$1.6 B | \$2.1 B |
| After-tax IRR | 55% | 59% |
| | | |

¹ Abbreviations in the table include ounces ("oz"); measured and indicated plan ("M&I plan"); measured, indicated and inferred plan ("MI&I plan") million tonnes ("Mt"); ounces per tonne ("oz/ton"); grams per tonne ("g/t"); million tonnes per annum ("MTPA"); thousand ounces ("Kozs"); life of mine ("LOM"); all-in sustaining costs ("AISC"); net present value ("NPV"); and internal rate of return ("IRR").

Planned Activities

Following the completion of the updated and revised Richmond Hill Initial Assessment filed on July 7, 2025, the Company is now focused on advancing the Richmond Hill Project through feasibility and is targeting production in late 2029. The Company continues to drill within the potential heap leachable resource boundaries for resource infill and conversion, infrastructure condemnation, detailed geometallurgical characterization, process recovery estimation, and geotechnical characterization for pit walls and infrastructure siting. In addition, the Company has contracted various consultant groups to update historical baseline information to be compliant with current permitting standards. This includes drilling new water monitoring wells throughout the property and generating a more detailed and updated geometallurgical and geohydrologic model for the Richmond Hill Project area. This work will be incorporated into a future feasibility study, targeted for completion in 2027, which will be used to support future mine permitting processes.

At the Maitland project, additional geological modeling is ongoing for the JB and Unionville zones. The work is being used by the Company to plan a drilling campaign that will create a drill density sufficient to define an S-K 1300-compliant resource. A potential drill plan for Maitland in 2026 is being developed and evaluated, while the focus remains on advancing the Richmond Hill Feasibility Study.

We continue to utilize our proprietary geophysical data sets to evaluate both regional and project specific targets and continue to locate and compile historic data sets useful to the Company's exploration programs.

Additional land acquisition will be pursued on an opportunistic basis to enhance the Company's ongoing exploration efforts.

The Company's projects are all in the exploration stage and do not generate revenues. Other than the mineral resource estimate for the Richmond Hill Project contained in the Richmond Hill Initial Assessment, we have not established that any of our other properties or projects contain mineral resources or mineral reserves, as defined under S-K 1300. Expenditure projections are subject to numerous contingencies and risk factors beyond the Company's control, including exploration and development risks, competition from well-funded competitors, and the Company's ability to manage growth and assessments of ongoing exploration activities and results. The Company cannot offer assurance that our budgeted expenses will fall within our projections.

Liquidity and Capital Resources

The Company is in the exploration stage and currently does not generate revenue. As such, we finance our operations and the acquisition and exploration of our mineral properties through the issuance of common stock, and the Company could be materially adversely affected if we are unable to raise capital because of market or other factors.

As of September 30, 2025, the Company had working capital of approximately \$31.0 million and an accumulated deficit of approximately \$97.3 million. The Company had a net loss of approximately \$10.5 million and \$20.7 million for the three and nine months ended September 30, 2025, respectively.

On March 25, 2025, the Company announced the Offering, whereby we raised net proceeds of approximately \$32.7 million by issuing 12,400,000 shares of our common stock at a price of \$2.83 per share.

During the twelve months ending December 31, 2025, the Company anticipates cash expenditures of approximately \$25.0 million, including approximately \$18.4 million that has already been incurred through September 30, 2025.

Based on the Company's cash balance at September 30, 2025 of approximately \$33.0 million and the ability to scale down our exploration program, if needed, we believe that we will have sufficient liquidity to fund our activities for the next twelve months. The actual timing of expected expenditures is dependent upon several factors, including the management of variable exploration expenditures.

Results of Operations

Comparison of the Quarters ended September 30, 2025 and 2024

The Company had losses from operations for the quarters ended September 30, 2025 and 2024 totaling approximately \$10.9 million and \$10.2 million, respectively, and losses before income tax of approximately \$10.5 million and \$10.1 million, respectively, leading to net losses of approximately \$10.5 million and \$10.1 million, respectively.

Exploration Expenses

During the quarters ended September 30, 2025 and 2024, exploration expenses totaled approximately \$7.7 million and \$7.8 million, respectively. The period-over-period decrease primarily related to the reduced level of activity associated with drilling, which resulted in a decrease of approximately \$0.4 million compared to same period in 2024. In addition, payroll, assay costs, and equipment expenditures decreased by activity of \$0.4 million because of the drilling level incurred during the quarter. These reductions were partially offset by an increase of \$0.4 million in expenditures on studies and reports as the Company moves ahead with its metallurgical test program as well as an increase of \$0.2 million in expenditures on site access. Included in exploration costs were stock-based compensation expenses of approximately \$0.2 million and \$0.2 million for the quarters ended September 30, 2025 and 2024, respectively.

General and Administrative Expenses

Our general and administrative expenses for the quarters ended September 30, 2025 and 2024, were approximately \$3.2 million and \$2.4 million, respectively, an increase of approximately \$0.8 million. These expenditures were primarily for legal, accounting, and professional fees, investor relations, and other general and administrative expenses necessary for the Company's operations. The period-over-period increase is primarily related to an increase of \$0.9 million in expenditures on support costs, which are higher than the prior year comparable period primarily due to marginally higher compensation costs related to the successful completion of the IACF and 2025 financing as well as legal and other fees relating to filing the Company's new registration statement on Form S-3.

Other Income and Expense

The Company earned interest income from bank accounts of approximately \$0.4 million and \$0.2 million for the quarters ended September 30, 2025 and 2024, respectively.

Comparison of the nine months ended September 30, 2025 and 2024

The Company had losses from operations for the nine months ended September 30, 2025 and 2024 totaling approximately \$21.5 million and \$28.2 million, respectively, and losses before income tax of approximately \$20.7 million and \$27.9 million, respectively, leading to net losses of approximately \$20.7 million and \$27.8 million, respectively.

Exploration Expenses

During the nine months ended September 30, 2025 and 2024, exploration expenses totaled approximately \$14.6 million and \$20.8 million, respectively. The period-over-period decrease primarily related to the reduced level of activity associated with drilling prior to the Offering proceeds, which resulted in a decrease of approximately \$5.7 million compared to same period in 2024. In addition, payroll, assay costs, and equipment also decreased by approximately \$1.7 million because of the lower level of drilling. These reductions were partially offset by an increase of \$0.5 million in expenditures on studies and reports as the Company moves ahead with its metallurgical test program, an increase of \$0.4 million in expenditures on permitting and environmental costs as part of the resumption of drilling and an increase of \$0.3 million in non-cash stock-based compensation expense. Included in exploration costs were stock-based compensation expenses of approximately \$0.7 million and \$0.5 million for the nine months ended September 30, 2025 and 2024, respectively.

General and Administrative Expenses

Our general and administrative expenses for the nine months ended September 30, 2025 and 2024, were approximately \$6.9 million and \$7.5 million, respectively, a decrease of approximately \$0.6 million. These expenditures were primarily for legal, accounting, and professional fees, investor relations, and other general and administrative expenses necessary for our operations. The period-over-period decrease is primarily related to a decrease of \$0.4 million in investor relations costs, which were higher in the prior year comparable period as the Company was closing a financing, and a decrease in non-cash stock-based compensation expense of \$0.7 million. This decrease was partially offset by an increase of \$0.5 million in expenditures on support costs, which were higher than the prior year comparable period primarily due to marginally higher compensation costs related to the successful completion of the IACF and 2025 financing as well as legal and other fees relating to filing the registration statement Form S-3.

Other Income and Expense

We earned interest income from bank accounts of approximately \$0.9 million and \$0.5 million for the nine months ended September 30, 2025 and 2024, respectively.

Cash Flows Used in Operating Activities

Cash used in operations for the nine months ended September 30, 2025 was approximately \$18.4 million compared to approximately \$23.9 million in the prior year comparable period. The Company was not drilling in the first quarter of 2025, the primary driver of higher operating expenses, as the Company was focused on the Richmond Hill Initial Assessment.

Cash Flows Used in Investing Activities

Cash used in investing activities for the nine months ended September 30, 2025 was \$0.3 million compared to \$0.6 million in the prior year comparable period, due to lower expenditures on purchases of property and equipment and mineral properties.

Cash Flows Provided by Financing Activities

During the nine months ended September 30, 2025, cash from financing activities totaled approximately \$42.3 million, as the Company issued 2,548,713 shares of common stock under the ATM Program for net proceeds of approximately \$7.3 million, 12,400,000 shares of common stock for net proceeds of approximately \$32.7 million pursuant to the Offering, 1,423,153 shares of common stock for the exercise of warrants for proceeds of approximately \$3.0 million and 50,000 shares of common stock for the exercise of stock options for proceeds of approximately \$0.1 million. In addition, the Company issued 91,710 common shares for the exercise of options settled on a cashless basis.

Critical Accounting Estimates

This MD&A of the Company's financial condition and results of operations is based on our consolidated financial statements, which have been prepared in accordance with U.S. GAAP. Preparation of financial statements requires management to make assumptions, estimates and judgments that affect the reported amounts of assets, liabilities, revenues, costs and expenses, and the related disclosures of contingencies. Management bases its estimates on various assumptions and historical experience, which are believed to be reasonable; however, due to the inherent nature of estimates, actual results may differ significantly due to changed conditions or assumptions. On a regular basis, management reviews the accounting policies, assumptions, estimates and judgments to ensure that the Company's consolidated financial statements are fairly presented in accordance with U.S. GAAP. However, because future events and their effects cannot be determined with certainty, actual results could differ from the Company's assumptions and estimates, and such differences could be material. Management believes that the following critical accounting estimates and judgments have a significant impact on the Company's consolidated financial statements; valuation of options granted to directors and officers using Black-Scholes and Monte Carlo models. The Company's accounting policies are described in greater detail in Note 2 to the Company's audited annual consolidated financial statements for the year ended December 31, 2024. There have been no material changes to the Company's critical accounting policies and estimates described in the Annual Report.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Not applicable.

Item 4. Controls and Procedures

Disclosure Controls and Procedures

At the end of the period covered by this Quarterly Report on Form 10-Q, an evaluation was carried out under the supervision of and with the participation of the Company's management, including our chief executive officer ("CEO") and chief financial officer ("CFO"), of the effectiveness of the design and operations of our disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(e) under the Exchange Act). Based on that evaluation, the CEO and the CFO have concluded that as of the end of the period covered by this Quarterly Report on Form 10-Q, the Company's disclosure controls and procedures were effective as of September 30, 2025.

Changes to Internal Controls and Procedures over Financial Reporting

Management, with the participation of the CEO and CFO, concluded that there were no changes in our internal control over financial reporting during the nine months ended September 30, 2025 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

None.

Item 1A. Risk Factors

There have been no material changes from the risk factors as previously disclosed in the Annual Report.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Pursuant to Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act, issuers that are operators, or that have a subsidiary that is an operator, of a coal or other mine in the United States are required to disclose in their periodic reports filed with the SEC information regarding specified health and safety violations, orders and citations, related assessments and legal actions, and mining-related fatalities. During the nine months ended September 30, 2025, the Company's exploration properties were not subject to regulation by the Federal Mine Safety and Health Administration under the Federal Mine Safety and Health Act of 1977.

Item 5. Other Information

During the nine months ended September 30, 2025, no director or Section 16 officer of the Company adopted, modified or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulation S-K.

Item 6. Exhibits.

The following exhibits are attached hereto or are incorporated by reference:

| Exhibit Number | Description |
|-------------------|--|
| <u>3.1</u> | Certificate of Conversion of Dakota Gold Corp., as filed with the Secretary of State of Delaware on May 14, 2024 |
| | (incorporated by reference to Exhibit 3.1 of the Current Report on Form 8-K filed on May 17, 2024). |
| <u>3.2</u> | Articles of Conversion of Dakota Gold Corp., as filed with the Secretary of State of Nevada on May 14, 2024 |
| | (incorporated by reference to Exhibit 3.4 to the Current Report on Form 8-K filed on May 17, 2024). |
| <u>3.3</u> | Certificate of Incorporation of Dakota Gold Corp., as filed with the Secretary of State of Delaware on May 14, 2024 |
| | (incorporated by reference to Exhibit 3.2 to the Current Report on Form 8-K filed on May 17, 2024). |
| <u>3.4</u> | Bylaws of Dakota Gold Corp. (incorporated by reference to Exhibit 3.3 of the Current Report on Form 8-K filed on May |
| 40.4 | <u>17, 2024).</u> |
| <u>10.1</u> | Form of Employment Agreement (incorporated by reference to Exhibit 10.1 of the Current Report on Form 8-K filed on |
| 21.1 | May 19, 2025) # |
| <u>31.1</u> | Certification by Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a) of the Exchange Act Rules, as adopted |
| 21.2 | pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. * |
| <u>31.2</u> | Certification by Chief Financial Officer pursuant to Rule 13a-14(a) and 15d-14(a) of the Exchange Act Rules, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. * |
| <u>32.1</u> | Certifications by Chief Executive Officer pursuant to Title 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of |
| <u>32.1</u> | Sarbanes-Oxley Act of 2002. ** |
| <u>32.2</u> | Certifications by Chief Financial Officer pursuant to Title 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of |
| <u>32.2</u> | Sarbanes-Oxley Act of 2002. ** |
| 101.INS | Inline XBRL Instance Document-the instance document does not appear in the Interactive Data File as its XBRL tags are |
| | embedded within the Inline XBRL document |
| <u>101.SCH</u> | Inline XBRL Taxonomy Extension Schema Document |
| 101.CAL | Inline XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.DEF | Inline XBRL Taxonomy Extension Definition Linkbase Document |
| 101.LAB | Inline XBRL Taxonomy Extension Label Linkbase Document |
| <u>101.PRE</u> | Inline XBRL Taxonomy Extension Presentation Linkbase Document |
| 104 | Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101). |

^{*} Filed herewith

^{**} Furnished herewith

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DAKOTA GOLD CORP.

/s/ Robert Quartermain

By: Robert Quartermain

Chief Executive Officer (Principal Executive Officer)

Dated: November 13, 2025

/s/ Shawn Campbell

By: Shawn Campbell

Chief Financial Officer (Principal Financial Officer)

Dated: November 13, 2025